Module VI: QMS Requirements Clause 8: Operations

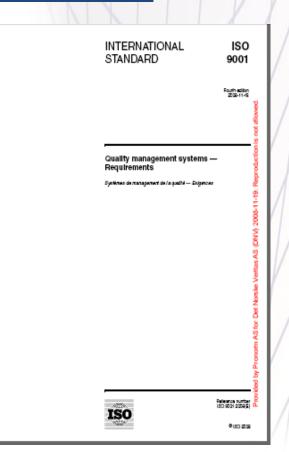




DEVELOPMENT ACADEMY OF THE PHILIPPINES - PRODUCTIVITY AND DEVELOPMENT CENTER

8 Operation

- 8.1 Operational planning and control
- 8.2 Requirements for products and services
- 8.3 Design and development of products and services
- 8.4 Control of externally provided processes, products and services
- 8.5 Production and service provision
- 8.6 Release of products and services
- 8.7 Control of nonconforming outputs







8.1 Operational Planning and Control

To meet the requirements for the provision of products and services

To implement the actions determined in Clause 6:

(risk and opportunities, quality objectives, changes)

Plan, Implement, Control the process (see 4.4)

- Determine requirements for products/services
- Establish criteria for process and product/service acceptance
- Determine resources needed (5Ms)
- · Implement control as per criteria
- Control planned changes and review the consequences of unintended changes (8.5.6), taking action to mitigate any adverse effects, as necessary
- Outsourced processes are controlled

Determine, maintain and retain documented information to the extent necessary



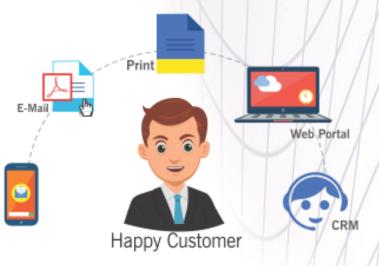


8.2 Requirements for Products and Services

8.2.1 Customer Communication

Communication with customers SHALL include:

- Providing information relating to products and services
- Handling enquiries, contracts or orders, including changes;
- Obtaining customer feedback relating to products and services, including customer complaints;
- Handling or controlling customer property;
- Establishing specific requirements for contingency actions, when relevant.





8.2 Requirements for Products and Services

8.2.2 Determining the requirements for products and services

Defined legal requirements

 Defined requirements considered to be necessary

 The organization can meet the claims for the products and services it offers





8.2 Requirements for Products and Services

8.2.3 Review of the requirements for products and services



8.2.3.1 The organization SHALL conduct a review before committing to supply products and services to a customer

Customer requirements (specified and implied), including post delivery activities

Requirements specified by the organization

Legal requirements

Contract of order requirements differing from those previously expressed





8.2 Requirements for Products and Services

8.2.3 Review of the requirements for products and services



- Contract or order requirements differing from those previously defined are resolved
- Where the customer provides no documented statement of requirement, the customer requirements shall be confirmed by the organization before acceptance



8.2 Requirements for Products and Services

8.2.3 Review of the requirements for products and services



8.2.3.2 The organization SHALL retain documented information, as applicable:

- a. On the results of the review;
- b. Or any new requirements for the products and services



8.2 Requirements for Products and Services

8.2.3 Changes to requirements for products and services





Amend the relevant documented information



Ensure relevant persons are made aware of the requirements changes

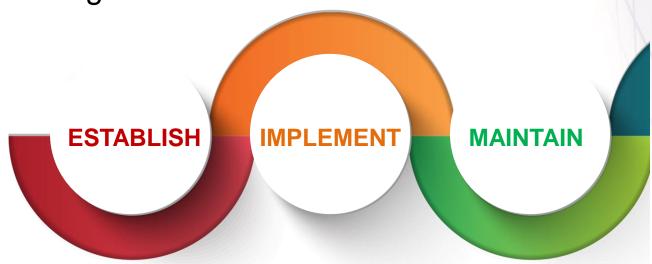




8.3 Design and development of products and services

8.3.1 General

The organization SHALL



...a design and development process that is **appropriate** to ensure subsequent provision of products and services.

...retain documented information.



8.3 Design and development of products and services



Plan and control the design and development of the product and service



Determine inputs and maintain documented information



Apply controls to the design and development process



Verify design outputs, if the outputs meet the input requirements, capable of meeting the requirement for the specified application



Conduct reviews at suitable stages, identify changes and maintain documented information





8.3 Design and development of products and services



Design and development planning

Consider in the design and development process:

Requirements	Nature, activities, duration, stages, reviews, verification, validation, complexities
Expectations	Customers and relevant interested parties
Involvement, interfaces and responsibilities	Authorities, customers, users, interested parties
Documentation resources	Internal and external



8.3 Design and development of products and services



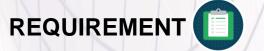
Design and development inputs

Consider:

- Functional and performance requirements
- Previous and similar activities
- Legal requirements
- Committed standards or code of practice
- Potential consequence of failure

Inputs SHALL be **adequate** for design and development purposes, **complete** and **unambiguous**.





8.3 Design and development of products and services



Design and development controls

Ensure to:

- Define results to be achieved
- Conduct reviews to evaluate the ability of meeting requirements
- Verify if the outputs meet the input requirements
- Validate of results if it is capable of meeting the requirement for the specified application
- Take necessary actions on problems during the review, verification and validation





8.3 Design and development of products and services



Design and development outputs

OUTPUTS

Meet inputs requirements

Adequate for subsequent processes

Include acceptance criteria

Include or reference monitoring and measuring requirements

Specific characteristics essential for its their intended purpose

Safe and proper provision of specific characteristics

Design

Develop

Implement

Evaluate

Analyze

INPUTS

Adequate for the purpose

Complete Clear
Conflicts are resolved





8.3 Design and development of products and services



Design and development changes

 Identify, review and control changes during and/or after to ensure that there is no adverse impact on the conformity to requirements



DOCUMENTED INFORMATION

- Design and development changes;
 - Results of reviews;
 - Authorization of the changes;
- Actions taken to prevent adverse impacts





8.4 Control of externally provided processes, products and services

Applied to outsourced products and services that :

 Are intended for incorporation in the organization's products and services

 Are provided directly to customers by external providers on behalf of the organization

 A process, or part of a process, decided upon by the organization







8.4 Control of externally provided processes, products and services

8.4.2 Types and extent of controls

The organization SHALL:

- Ensure that externally provided processes, products and services do not adversely affect the organization's capability
- Apply criteria for the evaluation, selection, performance monitoring, and re-evaluation of external providers
- Communicate relevant information with external providers e.g. competence, approval, interactions, verification or validation activities etc.





8.4 Control of externally provided processes, products and services

8.4.2 Types and extent of controls

The organization SHALL consider:

- ✓ Potential impact that externally provided processes, products, and services could have on your organization's ability to consistently meet external requirements
- ✓ Controls that external process, product, and service providers have implemented and think about how effective their controls actually are





8.4 Control of externally provided processes, products and services

8.4.2 Types and extent of controls

The organization SHALL consider:

✓ Develop and implement controls for external providers, processes, products, and services





8.4 Control of externally provided processes, products and services

8.4.3 Information for external providers

The organization SHALL clarify:

- What is expected from external providers
- Process requirements
- Product requirements
- Service requirements
- Equipment requirements
- Interaction requirements



8.4 Control of externally provided processes, products and services

8.4.3 Information for external providers

The organization SHALL clarify:

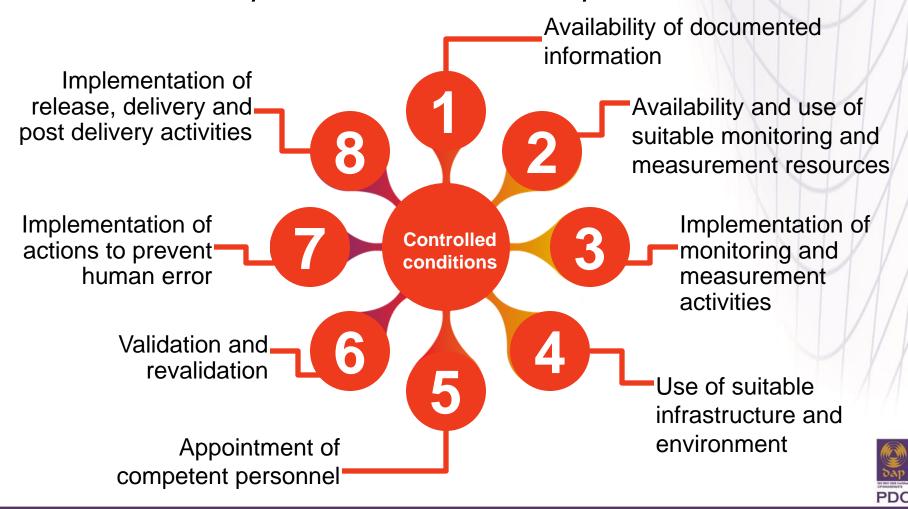
- Competence requirements
- Methodological requirements
- Monitoring and control requirements
- Verification or validation requirements

Discuss your organization's requirements with external providers.





8.5.1 Control of production and service provision





8.5.2 Identification and traceability

- Identify, where appropriate, the product and service by suitable means throughout the service operations.
- Identify the status of the service with respect to measurement and monitoring requirements.
- Control unique identification, where traceability is a requirement.







8.5.3 Property belonging to customers or external providers

- Exercise care with property while it is under the organization's control or being used by the organization
- Identify, verify, protect and safeguard the property
- If property is lost, damaged or otherwise found to be unsuitable for use, this shall be reported and retain documented information on the occurrence
- Materials, components, tools and equipment, premises, intellectual property and personal data.





8.5.4 Preservation

Preserve outputs during operations, to the extent necessary to ensure conformity to requirements



dentification

Handling

Packaging

Storage

Protection





8.5.5 Post delivery activities



Consider:

- Legal requirements
- Potential undesired consequences
- Nature, use and intended lifetime of products and services
- Customer requirements
- Customer feedback





8.5.6 Control of Changes



- Review and control changes for production and services provision to ensure continuing conformity to requirements
- Retain documented information describing the results of review of changes, person authorizing the change, and actions (if any) arising from the review





Clause 8: Operations 8.6 Release of products and services

 Implement planned arrangements on verification against requirements

 Release shall not proceed until planned arrangements have completed, unless approved by relevant authority or the customer



Retain documented information



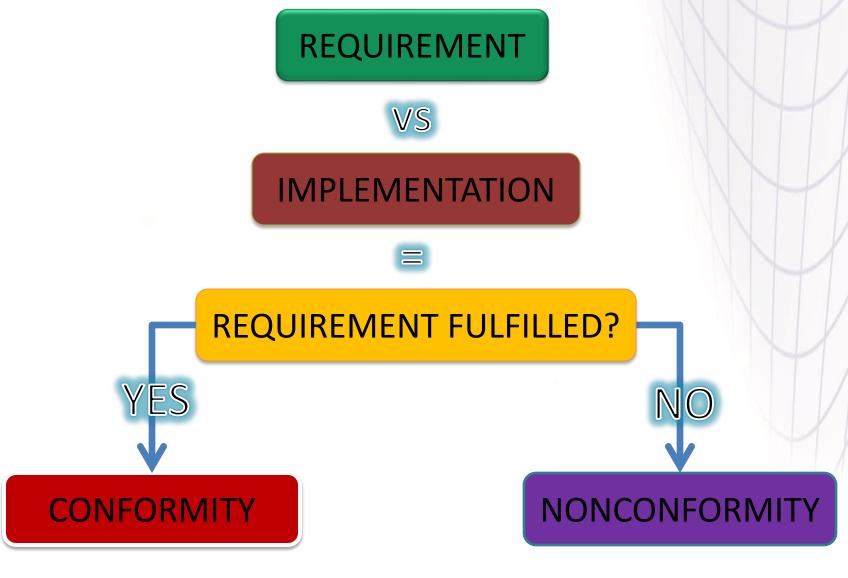


Clause 8: Operations 8.7 Control of Nonconforming Outputs

- Ensure that outputs that do not conform to requirements are identified and controlled to prevent unintended use or delivery
- Correct nonconforming outputs and subject to re-verification to demonstrate conformity
- Take action when nonconforming outputs are identified after delivery or use



DEFINING NONCONFORMITY





8.7 Control of Nonconforming Outputs

Deal with nonconforming outputs through any or combination of the following:

A

Correction

B

Segregation, containment, return, or suspension of provision

Obtaining authorization for acceptance under

concession

D

Informing the customer

Concession – Permission to use or release nonconforming outputs



^{*} Verify nonconforming outputs when corrected



Clause 8: Operations 8.7 Control of Nonconforming Outputs

Description of the NC

*Retain documented information

Description of the Actions Taken

Description of any concession obtained

Deciding Authority for the action/s taken



- END -

Module II: QMS Requirements

Clause 8: Operations

